

TPAF - My Pension Online

November 2019

Introduction

Dan Maughan

Digital Engagement Executive

Joined Teachers' Pensions in 2011

Teams

Employer Support 2011 - 2013 Engagement 2013 - Present

Nichola Leafe

Engagement Executive

Joined Teachers' Pensions in 2018

Teams

Business Analyst 2018 - 2019 Engagement 2019 - Present



Overview

- Evolution of My Pension Online
- Benefits of My Pension Online
- Behind the scenes
- Recent improvements
- Plans for My Pension Online
- Research and user testing
- Questions

• Extras (if time)

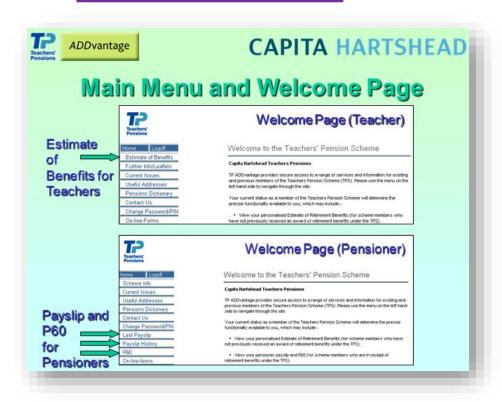


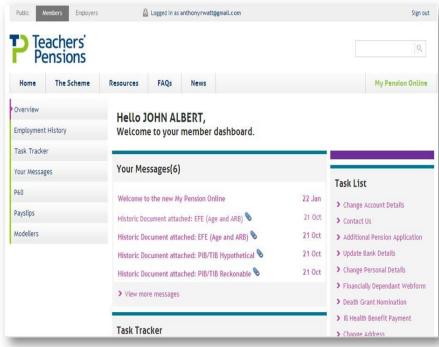
Evolution of My Pension Online

Dashboard Evolution

Pre 2012

December 2012

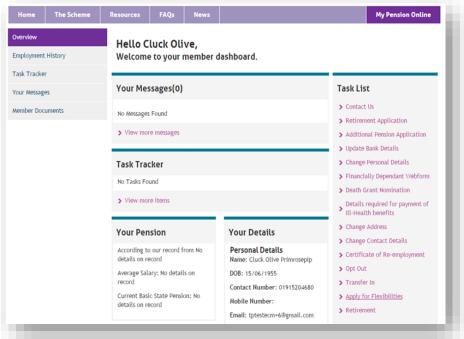


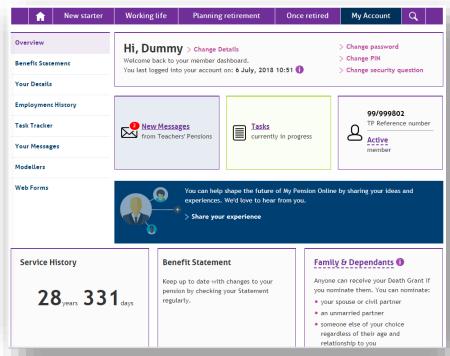


Dashboard Evolution

April 2015

June 2018

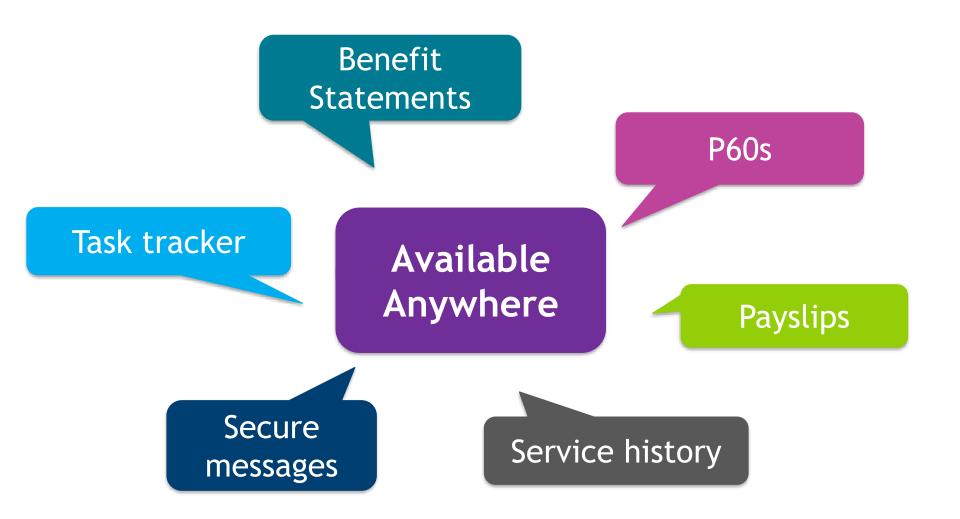




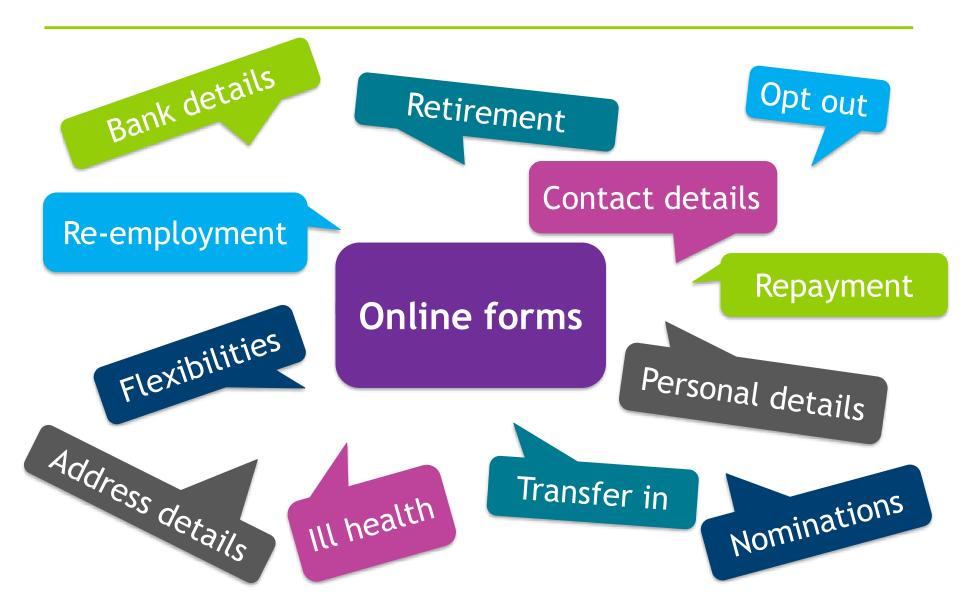


Benefits of My Pension Online

Features



Features





Behind the scenes

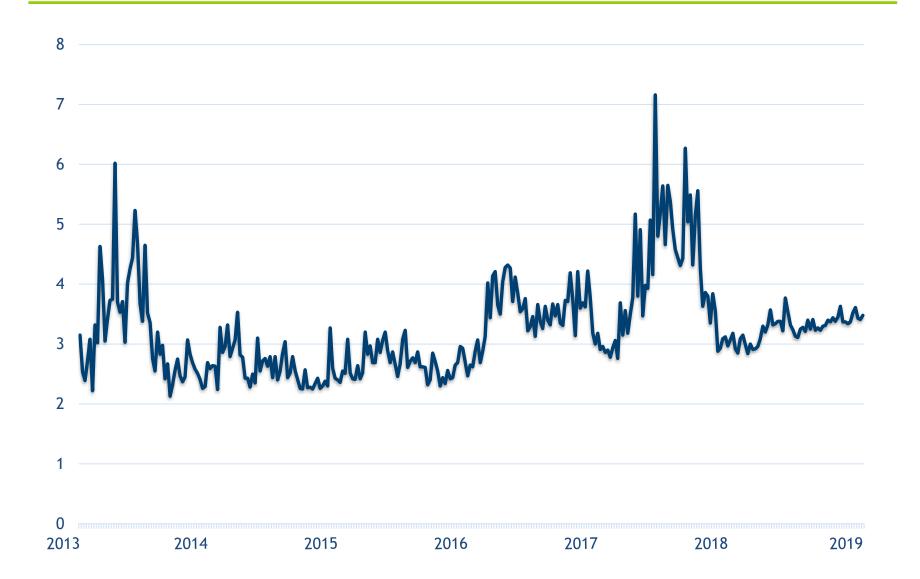
Azure & Sitecore v9.1

Benefits from moving to the Azure 'cloud' and Sitecore 9.1 CMS:

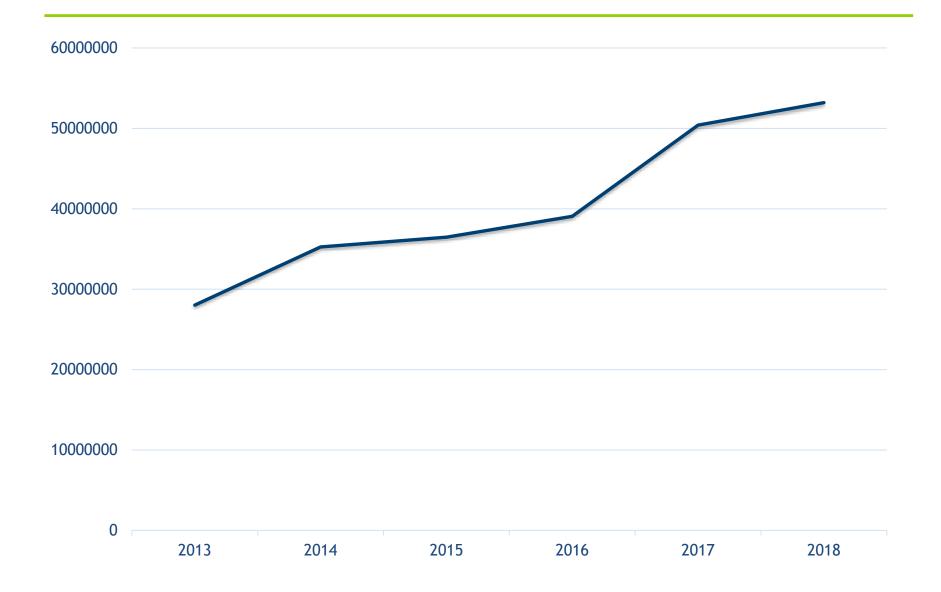
- Speed and reliability speed improvements have already happened
- Machine learning Personalisation improvements
- Improved insight and analytics better data and understanding
- Testing continuous optimisation
- Integrations with email systems and other channels
- Ultimately a better experience for users and easier to make changes for TP



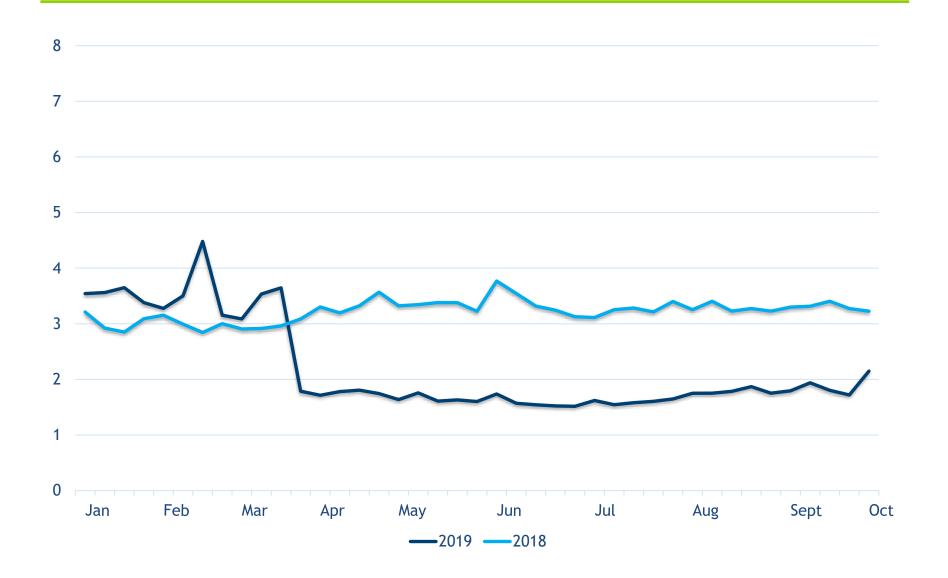
Loading times - 2013 - 2018



Total Web Visits - 2013 - 2018



Loading times - January - September

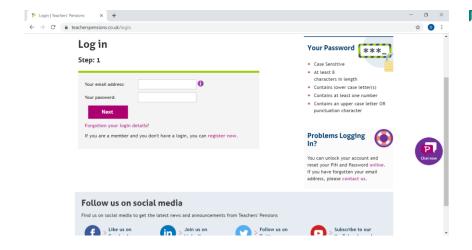


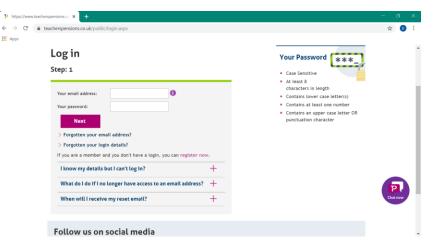


Recent improvements

Log in improvements

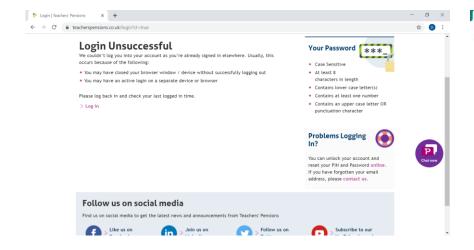
- Reposition of login reminders
- Addition of frequently asked questions

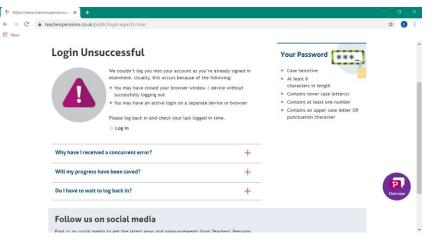




Log in error improvements

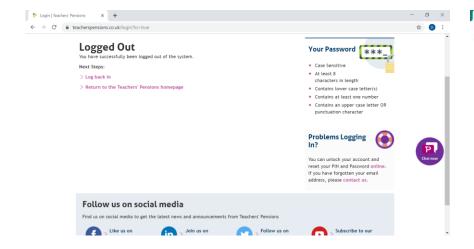
- Addition of iconography
- Addition of frequently asked questions

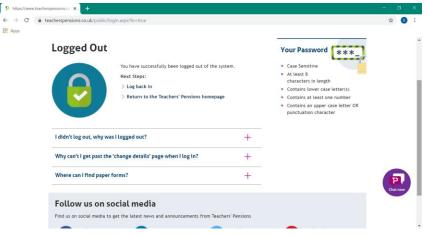




Log in error improvements

- Addition of iconography
- Addition of frequently asked questions

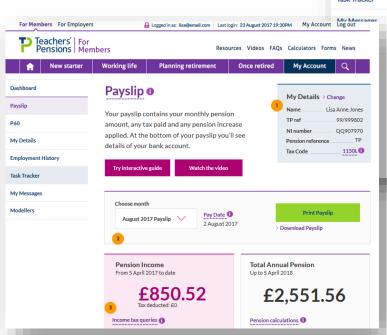


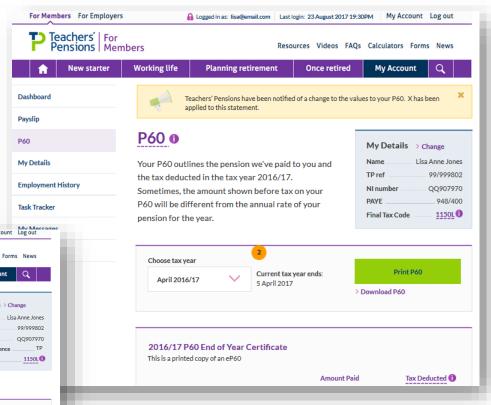


New P60's and Payslips

Now live!

- HMRC Approved
- Business consulted
- Improved printable version



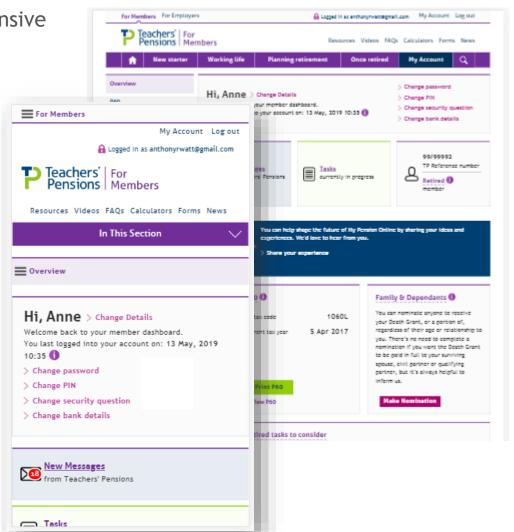


Mobile design

A migration from adaptive to responsive

 A better experience across a wider range of devices and screen sizes

- Improving accessibility
- Improvements will continue to be refined and expanded





Plans for My Pension Online

1,000,000 MPO accounts

Retired population 48%

940,000 MPO Accounts

Active population 55%

Deferred population 26%

Dashboard Evolution

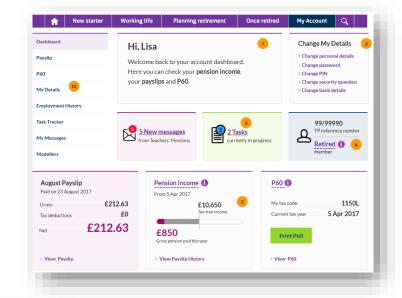
We're not done yet

Continuous improvement

Internal testing

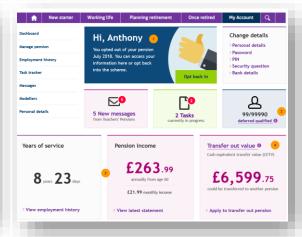
Further benefits

Status specific dashboards







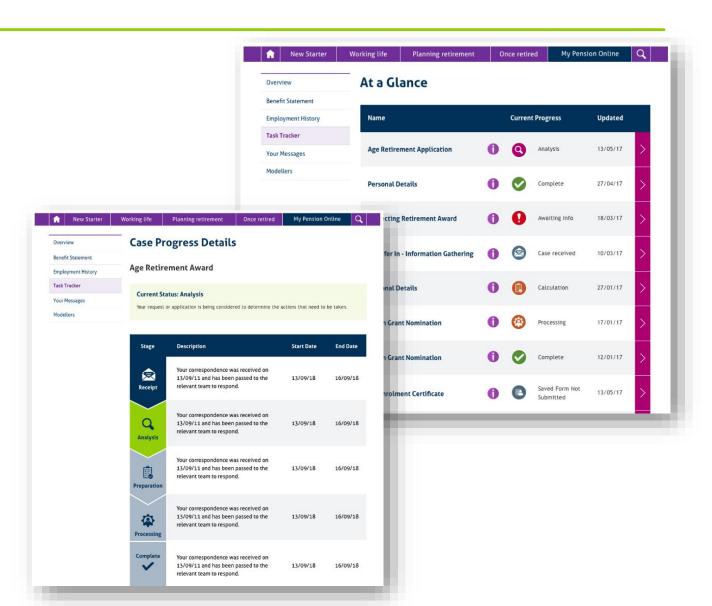


Task Tracker

Near completion

Applying pressure

Changes in staffing

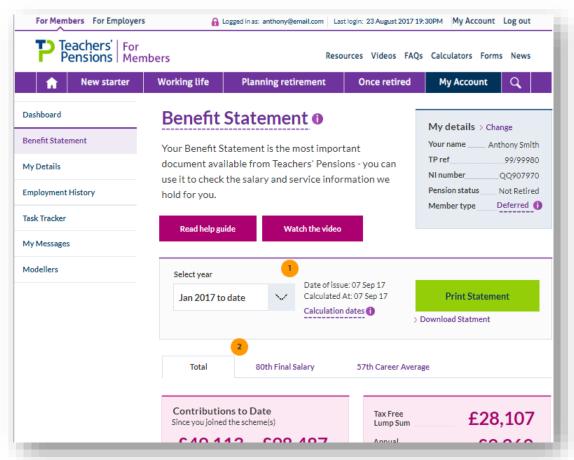


Benefit Statement

New designs

Styling will be applied to current statement

User experience tested

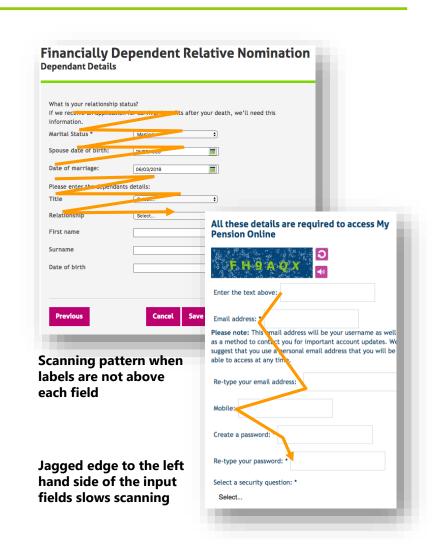




Research and user testing

Webform audit and efficiencies

- Webforms audit undertaken
- Improvements to validation rules
- Integrated instructions and tutorials
- PDF accessibility
- Cross device suggestions
- Understanding pain points and user journeys





Journey type Retirement

Scenario

Member decides to retire from teaching





17 January 2019





Website is not user friendly if the member

There are so many options for retirement

Don't realise that they should be reviewing

doesn't know the right word to search for they

Checking eligibility

Talking to colleagues

'What are my options?'

'This is a big decision'

'I need to ask someone I trust'

Requesting face to face interview to discuss

Trying to understand the options available

can miss information

their benefit statement

Thinking/Doing

Feeling

Login to member portal Find and fill in the online form Call the call centre for help with the form

'What's going to happen?' 'I am making a big decision'

'Once I've taken my pension that's it - I need to get this right."

Application form is complicated and full of pension jargon. Its accompanied with a large amount of notes which are unhelpful.

Form is written in a foreign language'

Application made

Form questions are unclear especially on lifetime allowance and commute options

Fill in and save each page as they go

Issues with login to member portal

Submit the form Call TP call centre for an update

'What happens now?

Employers have no deadline to meet once they have received a retirement application form

Application sent to employer

TP have no awareness of the application at this stage so cannot help members who call

Members are unaware of how long the process

Help employers understand their responsibilities

Enable employers to validate length of service

Form to fill in

(how - to be agreed)

before submitting the form

made to the award

Introduce as much automation to processes as

Cases can wait 6 months to be processed. If new options come to light a revision has to be

TP process the application

Receiving the acknowledgement email

quickly

Expecting the application to be processed

Calling the call centre to check on progress

'I wonder when I'll here from TP?'

Making retirement plans

'I wonder what I'll get?'

- Track my case for teachers to see where their
- Version control on the members service record
- Publish guidance on GDPR rules around sharing information with TP for employers
- Use SMS to keep members up to date on progress and reduce the need for calls

Trying to understand the PDF award

'This is less than I expected' 'I've no time to address my questions' 'I'm not sure what this means'

Member receives award

Members don't always see what they expected. Some amounts can be lower than they hoped to receive.

Receive a 'big wad of notes' that accompany the award PDF - often ignored

Surprise, shock, confused

Opportunity to:

- possible
- application is on the journey

The closer the member gets

without an award the more

anxious they can become

to their retirement date

- Investigate the quality of the correspondence to make sure the messages are clear as possible for members
- Personalise the letter to members
- VC to support members post award, answer questions.

Excited/stressed

- Investigate the possibility of offering face time to talk to people about their options
- Educate members and employers on the importance of accurate member service records and the consequences to retirement (how - to be agreed)
- Introduce VC to proactively address options

Confused

- Have a better overview of the quality of correspondence and member communications
- Allow the form to calculate an estimated award amount based on the figures entered
- Include an inform calculator for 'Commute' to show lunp sum amounts
- Review the content of the application form especially questions about lump sums and commute
- Increase the use webchat as a channel

Taking calls, emails helping

people through the form

Data cleanse team have a 10 day target to make sure that all the information is included. If there is anything incomplete/missing or inaccurate they will go back to the member or employer



The 10 day timelimit on the datacleanse sometimes means that open work is passed to the retirement team

difficult to know who to contact

manually or automatically. If there errors or problems then TP have to back to the employer

Employers don't want to speak to TP

If the award needs to be revised if

The award is calculated

Sometimes the autocalculation need manual intervention

Authorisation team get the award letter and calculations. They check everything again

Dealing with angry calls

Members don't read the notes

Hartlink is unable to cope with complex calculations



Sometime the letter template doesn't populate correctly

Teachers' Pensions Customer journey

Holding face to face meetings with members about their retirement options

Have to be careful not to give advice

People can turn up without having made an appointment

Most of the time

requests for face to

face meetings can

be moved to the

phone

Members blame call centre staff for telling them to fill in the form a certain

> Hard for the call centre to walk people through the form

Application form comes into TP

TP are unaware of the form and its progress as it changes hands from the member to the employer

> Employers can have stashes of old versions of the application form which they give to members

Since acadamies came in its more

the member becomes aware of previously unknow options

Calculation team can receive open work from

data dearse

Accessibility

- Two audits undertaken
 - MPO
 - Non MPO
- Screen reading improvements
- Page structure and heading concerns Sitecore 9.1 will help correct / address
- PDF accessibility
- Cross device suggestions larger font size than currently used
- New carousel that allows user control
- Improved contrast ratio between colours

Member Personas - aims?

- Revisit the 2013/14 persona work
- Get a deeper understanding of our members
- Understand if we are meeting their user needs?

Allow better personalisation and content for:

- MPO
- Website
- Emails
 - Campaign
 - Automated
- Social Media
- Letters
- The business:
 - Contact Centre
 - Web Chat
 - Correspondence
 - Complaints



Member Personas - work completed

Across a wide cross section of members we:

- Conducted 30 initial interviews
- Had 4 member focus groups (NE and SE)
- Undertook 10 additional interviews
- Processed 21k validation survey responses

Validated personas:

- Early career
- Circumstance change Family
- Late entrant
- Retirement on the horizon
- Retired



"I PLAN TO GROW OLD DISGRACEFULLY"

A teacher approaching retirement tells us about her future plans.

"FOR ME, READING IS LIKE EATING SPAGHETTI THROUGH A STRAW"

A member with dyslexia on the level of concentration it takes to read a paragraph of website content.

Member Personas - what remains

Final steps:

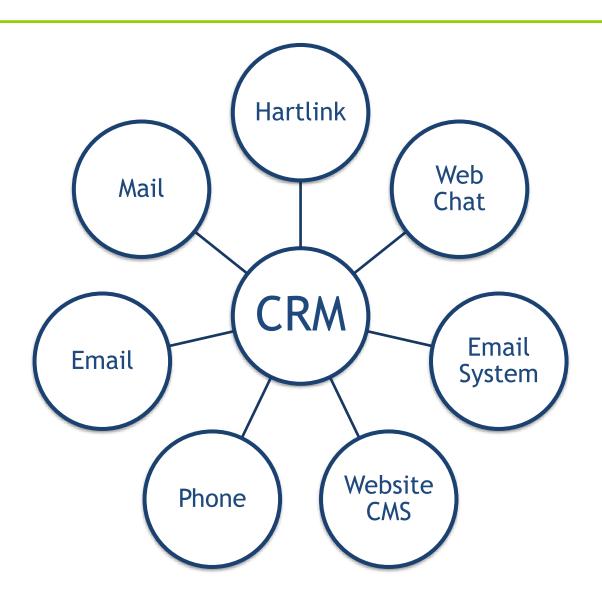
- Presentation to the Department for Education
- Integration of final personas with current segments
- Presentation / education within Teachers' Pensions
- Integration across engagement channels and the business

Roll out with the new branding in 2020





Integrated system



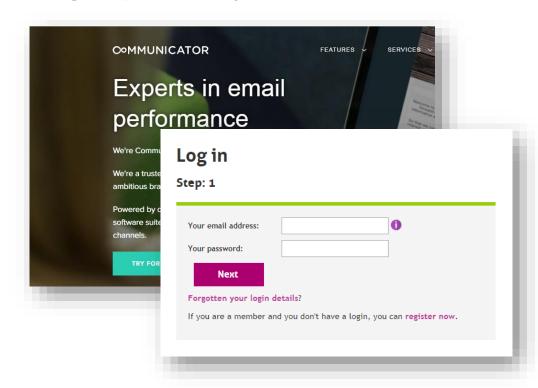
Security Cases

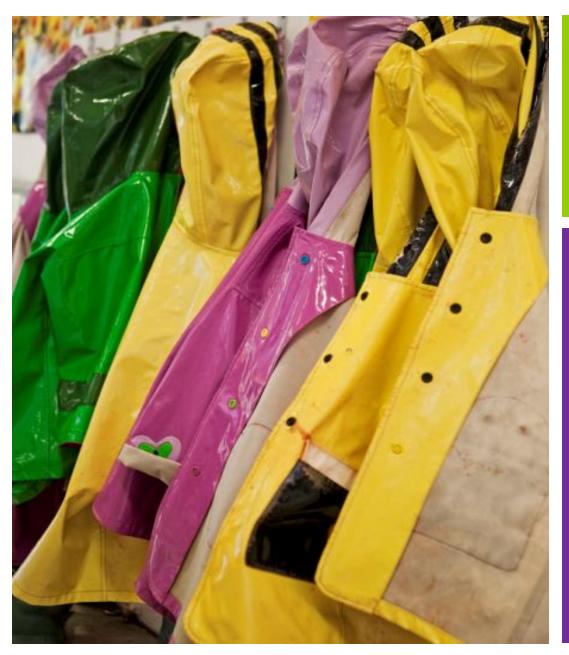
In progress

- Web Chat investigating tools for member and employer secure chat
- Communicator integration allowing database information to be fed directly
- Log in changes SMS PIN, Easier reset, longer verification, device authentication
- Management of accounts in live allowing a separate QA system

Completed

- Security questions (now live)
- Username recovery (now live





Any questions?